ADJUNCT FACULTY HANDBOOK

The College of New Jersey
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www.tcnj.edu

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TCNJ Mission Statement
The College of New Jersey, founded in 1855 as the New Jersey State Normal School, is primarily an undergraduate and residential college with targeted graduate programs. TCNJ’s exceptional students, teacher-scholars, staff, alumni, and board members constitute a diverse community of learners dedicated to free inquiry and open exchange, to excellence in teaching, creativity, scholarship, and citizenship, and to the transformative power of education in a highly competitive institution. The College prepares students to excel in their chosen fields and to create, preserve, and transmit knowledge, the arts, and wisdom. Proud of its public service mandate to educate leaders of New Jersey and the nation, The College will be a national exemplar in the education of those who seek to sustain and advance the communities in which we live.

Overview of Handbook
This general handbook is designed to assist adjunct faculty in their role as instructors at The College of New Jersey. Individual schools and departments may have specific procedures for their academic areas and their own departmental handbooks. Adjunct faculty should consult the chairperson of their department for specific details.
TCNJ Frequently Called Numbers

Most offices operate on an 8:30 AM to 4:30 PM schedule, unless noted below. Note that the College may operate on different hours during Summer Energy Days.
All campus phone numbers are (609) 771-xxxx, unless otherwise noted.

<table>
<thead>
<tr>
<th>Department</th>
<th>Telephone Extension</th>
</tr>
</thead>
<tbody>
<tr>
<td>TCNJ Main Number</td>
<td>x1855</td>
</tr>
<tr>
<td>Campus Police Services (emergency number)</td>
<td>x2345 – Use this number 24 hours/day for any emergency (fire, accident, illness, etc.). From a campus phone, 911 may also be used. However, from a cell phone, 911 will be less direct because the call will be routed off-campus.</td>
</tr>
<tr>
<td>Information Technology Help Desk</td>
<td>x2660 Hours: 8:30 a.m. - 8:00 p.m. In the evening (7:30 p.m. – 10:00 p.m.), call Media and Technology Services at x2006 for help with equipment.</td>
</tr>
<tr>
<td>School Closing (and alerts)*</td>
<td>609-637-6000 Local radio stations will broadcast snow closings, and a message will appear on the TCNJ website.</td>
</tr>
<tr>
<td>Academic Affairs</td>
<td>x3080</td>
</tr>
<tr>
<td>AFT (American Federation of Teachers)</td>
<td>x2694 (or email <a href="mailto:aft@tcnj.edu">aft@tcnj.edu</a>)</td>
</tr>
<tr>
<td>Bookstore</td>
<td>x5001</td>
</tr>
<tr>
<td>Counseling and Psychological Services</td>
<td>x2247 Call campus police for any physical or mental health emergency.</td>
</tr>
<tr>
<td>Disability Support Services</td>
<td>X2280</td>
</tr>
<tr>
<td>Human Resources</td>
<td>x2282</td>
</tr>
<tr>
<td>Library</td>
<td>x2311</td>
</tr>
<tr>
<td>Payroll</td>
<td>X2087</td>
</tr>
<tr>
<td>Records and Registration</td>
<td>x2141 (or email <a href="mailto:recreg@tcnj.edu">recreg@tcnj.edu</a>)</td>
</tr>
<tr>
<td>Student Affairs</td>
<td>x2201 You can call this number if you have specific concerns about an individual student’s behavior</td>
</tr>
<tr>
<td>Student Health Services</td>
<td>x2889</td>
</tr>
<tr>
<td>Telecommunications</td>
<td>x2595</td>
</tr>
</tbody>
</table>

*Adjunct faculty may sign up for PHONE and TEXT ALERTS from the College. Instructions are available on the College webpage in the bottom right-hand corner, under Campus Safety (Sign up for Text Alerts). Note that text alerts will notify you of emergencies as well as school closings.

If the telephone number is not listed, please go to the TCNJ website and click “directory” to search for the name. All extensions for individuals and departments for the College are on the website.
Information for New Adjunct Faculty

➢ **Your Contract:** Your contract will be mailed to your home address. All adjunct faculty must report to Human Resources (Administrative Services Building, 101) to complete the hiring process. Please do so as soon as possible, as your paycheck cannot be issued, nor many other services and documents made available to you, until you have completed this process. Review the HR website for the specific information needed for identification in the New Hire (Adjunct Faculty) section (I-9 documents are necessary, i.e., passport and/or driver’s license, social security card, etc.) at: [http://hr.pages.tcnj.edu/recruitment-faculty-staff/campus-services-for-adjunct-faculty](http://hr.pages.tcnj.edu/recruitment-faculty-staff/campus-services-for-adjunct-faculty).

➢ **Parking Decal and College ID Card:** With the processing of your contract, you will be able to obtain a parking decal and College ID card. After you visit HR and HR accepts your documentation, visit the Office of Student Accounts/Parking Services (Green Hall 119) within 5-7 working days to obtain your parking pass and photo ID. Be sure to bring your auto registration information, including the plate number of your car. You can contact your departmental office to check if your name is in the Employee System prior to your campus visit by calling (609) 771-3488 or (609) 771-2172.

➢ **Novell and Email Accounts (UNIX Account):** All faculty are issued a NOVELL account and password. You will need this information for your first login to a campus computer. In addition, you will receive your personal @tcnj.edu email address. This assigned email address will be provided by Information Technology as part of the contract process. Faculty are expected to check email on a regular basis for important department notices and school and College announcements. Your email account and password will give you access to PAWS, Canvas, and YESS. PAWS, or Primary Academic Web Services, is TCNJ’s student/faculty/administrative information system; it gives students self-service access to their records, allows faculty to enter grades, etc. Canvas is TCNJ’s course management system, which instructors can use to post course information, upload documents and communicate with their students. YESS offers employees self-service in accessing and updating their personal information, including contact information, paychecks and withholding details. More information on these systems appears below.

➢ **Your Paycheck:** You can complete the paperwork to have your check direct-deposited by visiting the Payroll Office (ASB 102). A voided copy of a check from your checking account is required. Otherwise, your check will need to be picked up each pay period in the Payroll Office. This is your responsibility; individual departments do not handle payroll matters. For additional information, visit the payroll website at: [http://payroll.pages.tcnj.edu/understanding-your-paycheck/direct-deposit](http://payroll.pages.tcnj.edu/understanding-your-paycheck/direct-deposit).

**Please remember:** No payroll checks are delivered to departments. No paper copies of checks or deposit records are issued. You can review and print your check stub through YESS.

➢ **Classrooms:** Most classrooms are equipped with the multi-media resources faculty need for their teaching. Typical equipment includes a computer with internet and projector, DVD, and
video. If you need training to use the teaching console, please contact the IT Help Desk at (609) 771-2660 or User Support Services. You can make an appointment to meet with IT personnel for a short review of the equipment in your classroom (usually taking only 15-20 minutes). You may request keys for teaching consoles through the support staff in your department. If you are scheduled to teach in a classroom without its own technical equipment, you can request portable equipment (a teaching console, sometimes known as a COW or “computer on wheels;” see below).

➤ **Media Equipment (teaching console):** Information Media & Technology Support Services (MTSS) is responsible for all of the media classrooms on campus, as well as videoconferencing and maintaining the media equipment for various facilities on campus. MTSS also delivers equipment to venues that are not media-equipped. If you are not assigned to a classroom that is media-equipped, let your chair know. By using your UNIX account login, you can reserve equipment (you must do so at least 48 hours in advance), which will be delivered to your classroom before the start of your class.

➤ **Office and Keys:** Adjunct faculty typically are assigned shared office space, for which you will be issued keys. Keys for offices and rooms where your classes will be held may be requested on your behalf by the administrative staff in your department, and the staff will inform you of the procedure for picking up your keys. In the event that it is not possible for you to be assigned office space, check with your department chair to determine available space for office hours and private meetings with students.

➤ **PAWS:** PAWS is the campus-wide computerized system used by faculty to view class rosters, course descriptions, and submit grades. If you need assistance with this system, information is available at: [http://pawshelp.pages.tcnj.edu/faculty-staff](http://pawshelp.pages.tcnj.edu/faculty-staff).

➤ **Canvas:** Canvas ([canvas.tcnj.edu](http://canvas.tcnj.edu)), TCNJ’s courseware system is designed to facilitate communication between professors and students in an online environment. Additional information can be found at [http://its.pages.tcnj.edu/canvas/](http://its.pages.tcnj.edu/canvas/).
Bargaining Agent

The College of New Jersey Federation of Teachers (TCNJFT), Local 2364, AFT, is the bargaining agent for all TCNJ adjunct faculty. Local 2364 is affiliated with the Council of New Jersey State College Locals, which represents more than 3,700 adjunct faculty state-wide. The College of New Jersey Federation of Teachers, Local 2364, is the legal name of the AFT affiliate at TCNJ. The Local’s website can be reviewed at http://www.tcnj.edu/~aft/aft.htm.

Beginning on their first day of teaching, all adjunct faculty at TCNJ automatically belong to the adjunct faculty bargaining unit. Information on the status of the 2011-15 Adjunct Faculty Contract, is available at http://www.cnjscl.org/News/Adjunct%20Faculty%20Contract%20MOA%202011-15.html.

Full-time and part-time faculty, professional staff and librarians are in the FT/PT bargaining unit and covered by a different contract than adjunct faculty. The Local functions as an “integrated” organization, and its Executive Committee is comprised of elected officers and representatives from both bargaining units.

It is important to note that a member of the adjunct faculty bargaining unit is not an AFT member, although a “representation fee in lieu of dues” equal to 85% of membership dues is deducted from his or her pay, until s/he completes and returns an AFT membership card: http://www.tcnj.edu/~aft/mem-card.pdf. Completed membership cards should be returned to the Local’s Office.

A description of membership benefits, a membership card, and other information can be reviewed at http://www.tcnj.edu/~aft/membership-info.htm. Adjunct faculty AFT dues are currently 1.9% of salary, and an AFT member is covered by the AFT’s Occupational Liability Insurance program and is able to vote for officers of the Local, to hold office in the Local, and to participate in contract ratification votes.

For questions, contact the AFT office (aft@tcnj.edu / X 2694) or email the Adjunct Faculty Representative on the Local’s Executive Committee: http://www.tcnj.edu/~aft/officers/officers.htm.

Teaching at TCNJ

The College of New Jersey is committed to academic excellence. Your contribution to this mission will be enhanced by extensive communication with both your chair and other faculty in the department. You are encouraged to discuss issues such as: what background/pre-requisites students are expected to have, what courses they will take after completing your course, and departmental standards for student performance. In addition, the following resources may assist you in delivering an excellent education.
➢ **Technology in Teaching**: If you would like to increase and improve the utilization of technology in your teaching, reach out to the Office of Instructional Design for advice. Its director is Judi Cook (cookju@tcnj.edu) and it is located in Kendall Hall 211.

➢ **Advice on teaching and pedagogy**: If you are interested in discussing innovative approaches to teaching and pedagogy, reach out to the Center for Excellence in Teaching and Learning and its director Brenda Leake (bleake@tcnj.edu). The Center is located in Kendall Hall 209.

➢ **Academic Calendar**: Visit [http://tcnj.pages.tcnj.edu/academics/academic-calendars/](http://tcnj.pages.tcnj.edu/academics/academic-calendars/) to view the academic calendar. Special note: In the fall semester, the make-up day for Labor Day is the Tuesday after Labor Day. Remember to follow the Monday class schedule on that day only.

➢ **Academic Integrity**: Academic integrity is a high priority at TCNJ. Your syllabus should refer to the College policy on academic integrity ([http://policies.tcnj.edu/policies/digest.php?docId=9394](http://policies.tcnj.edu/policies/digest.php?docId=9394)). If an academic integrity issue arises in one of your classes, please consult your department chair or associate chair, who will assist you. All charges of academic integrity violations must be referred to the Academic Integrity Officer of your school.

➢ **Email**: Email is TCNJ’s official means of communication. All members of the campus community, including adjunct faculty, are expected to maintain and actively monitor their TCNJ email regularly and be aware of any communication sent to them by the College.

➢ **Feedback on Teaching**:

   ➢ **Student Feedback Questionnaire**: The student feedback questionnaire is administered electronically, toward the end of the semester, but not during final examinations. Feedback will be reviewed by the department chairperson or program director and then made available to the adjunct faculty member after the semester ends and all final grades have been processed. Use of this feedback is valuable in identifying strengths as well as areas that need improvement.

   ➢ **Faculty Peer Observations**: New adjunct faculty should be observed by a full-time faculty member at least once each semester for the first four semesters they teach at TCNJ. You will be contacted by your department for a convenient date for this visit. Beginning with the fifth semester, adjunct faculty should be observed every two semesters until they have taught for a total of eight semesters. Thereafter they will be observed every fourth semester. (This schedule is consistent with peer observations required of full-time and part-time faculty.)

➢ **Faculty Absences**: It is expected that all scheduled classes will be met. If it is necessary for you to miss a class, you must email or phone the chairperson of your department. If you are aware of an unavoidable absence in advance, please discuss it with your chairperson so that coverage can be arranged if possible. It is the responsibility of the instructor to provide advance
and/or prompt notification with online communication (Canvas) to students if a class will not be held, and/or to provide alternative assignments/learning experiences to make up for any cancellations.

**Final Examinations:** All courses must include a final exam or evaluation, which can take various forms. Visit [http://policies.tcnj.edu/policies/digest.php?docId=9136](http://policies.tcnj.edu/policies/digest.php?docId=9136) to view the final exam policy, which specifies the weight the exam may have in the final grade, the form the exam may take, and other details. The date of your exam(s) can be found on Canvas. If your final exam is scheduled for a day/time that you cannot be present, contact your department chairperson immediately to discuss coverage in your absence.

**Grading:** The College’s grading policies can be seen at: [http://recreg.pages.tcnj.edu/grading-system](http://recreg.pages.tcnj.edu/grading-system). Course grades are submitted via PAWS. For grading policies within departments, consult with the chair.

- **In-Progress Grades.** An In-Progress (IP) grade may be used when there are compelling academic reasons for permitting a student to complete work for a course after that course has ended. The IP is generally reserved for independent/research studies, though you may consult with your chair regarding other potential uses.

- **Incomplete Grades.** An Incomplete (INC) may be used only for a student in good standing in the course when there is a compelling reason (such as illness or serious hardship) why the student is unable to complete work for a course during the semester. The INC or IP grade must be submitted according to the instructions provided by the Office of Records and Registration at [http://recreg.pages.tcnj.edu/incomplete-and-in-progress-grade-change-form/](http://recreg.pages.tcnj.edu/incomplete-and-in-progress-grade-change-form/). If no deadline is given for completion of the course, the date of March 15 is used for courses taken in the fall semester and October 15 for courses taken in the spring semester or summer session. **Work that is still incomplete at the time of the deadline will be assigned a grade of F.**

- **Change of Grade.** If an instructor finds that a grade that he or she previously awarded misrepresents the completion of course requirements or the relative merit of a student’s performance, the instructor may submit a change of grade form. A change of grade requires approval by the chair of the department or program in which the grade was given and the dean of the school in which that department or program is housed. The instructor will be required to state the reason for requesting a grade change. The form for a grade change is available in your department office.

- **Student Grade Appeals.** Please consult the College’s grade appeal policy, which can be found at: [http://policies.tcnj.edu/policies/digest.php?docId=9302](http://policies.tcnj.edu/policies/digest.php?docId=9302) and consult your chair.

**Mid-Semester Evaluations:** Mid-semester progress reports are required for all students in all courses. At a minimum, the reports will indicate whether a student's progress is satisfactory, unsatisfactory, or on the border. The reports may provide optional qualities as well.
Office Hours: Adjunct faculty are not required to hold office hours, but are expected to be available to meet with students. The college policy on office hours and faculty availability is available at http://policies.tcnj.edu/policies/viewPolicy.php?docId=7983. Please list the hour(s) on your syllabus if you choose to hold office hours. Adjunct faculty should inform the staff of their department if they plan to hold office hours to ensure private use of an office/space. Adjunct faculty who do not hold office hours should use Canvas or email to communicate with students and to answer their questions.

Optional 4th Hour (“Extra Scheduled Conference Hour”): Many TCNJ courses are scheduled for three contact hours. Consult with your department regarding use of the 4th hour, and include an explanation of its use on your course syllabus. Some faculty find this time useful for labs, showing extended videos, group work, presentations, etc. Memorandum of Agreement 62 notes that the College

“... revised its class schedule grid to facilitate faculty efforts to significantly increase out-of-class learning by establishing an extra “conference” section per week for all classes... It is agreed that the conference hour is used at the instructor’s discretion in keeping with the best pedagogical practices of the discipline. The College shall not require nor expect any faculty to meet with the class or individual students during the conference, except in the cases of special part-time faculty or professional staff assigned to handle these sessions as part of their established load.”

Student Absence and Attendance Policy: The course syllabus should specifically state the instructor’s policy on classroom attendance, consistent with the College’s attendance policy: http://policies.tcnj.edu/policies/digest.php?docId=9134. While instructors may not include attendance as a direct factor in grading, instructors may give credit for class participation. A course audit of student attendance is requested early in each semester by Records and Registration via Canvas. The instructor determines his/her make-up policy for students absent for an exam.

Syllabus: All faculty are required to submit copies of syllabi for every course, every semester, to their department chair. These are critical for the department to be able to share with new faculty as examples, to determine equivalency with courses taken elsewhere, and in cases when emergency coverage is needed. For the College policy see: http://policies.tcnj.edu/policies/digest.php?docId=9278

Textbook Selection and Book Orders: Please speak to your chairperson for information regarding policies for textbook selection. If your department asks you to order your books yourself, you may do so through the College bookstore by going to its website (http://tcnj.bkstore.com/bkstore/content) and selecting “Faculty Services.” Early orders ensure good prices as well as availability for our students. On request, publishers generally provide a free desk copy and support materials (test item banks, power-point slides, instructor’s manual) for the instructor when a book is ordered for a class. All faculty are advised to contact the bookstore prior to the start of the semester to be sure that sufficient copies of the books for their classes are in stock and available to students.
Tutoring: The Tutoring Center (http://tutoringcenter.pages.tcnj.edu/) is an excellent resource for all students. In some cases, appointments must be made, and so students are encouraged to contact the tutoring center early in the semester.

Additional Resources/Policies

Bulletins, Undergraduate and Graduate: For the current bulletins, please refer to the following links: http://bulletin.pages.tcnj.edu/, and http://graduate.pages.tcnj.edu/resources/graduate-bulletin.

Counseling and Psychological Services, Office of: Members of the campus community, including faculty, may encounter students who seem troubled or disturbed. In the event that an adjunct faculty member feels danger to a student or others is imminent, s/he should call 911 or campus police at x 2345 immediately. In addition, TCNJ provides broad counseling services for students as well as guidelines for questions faculty may have about how to deal with a student who seems troubled. Counselors are also available to assist faculty who are concerned about students who may have need of the office. See the office’s website and especially the FAQs for faculty at http://caps.pages.tcnj.edu/self-help-resources/for-facultystaff.

Departmental Services and Support: Each department’s staff is there to ensure smooth running of individual departments. Consult with your department for help with your administrative needs such as duplicating.

Disability Support Services: Students seeking special accommodations for differing abilities must contact the College’s Office of Disability Support Services. Following an evaluation by this office, faculty will be contacted with a description of the accommodations that must be made. For assistance, see your department chairperson, call the Disability Support Services Office x3199, and/or visit the website at https://differingabilities.pages.tcnj.edu/.

FERPA: (Family Educational Rights and Privacy Act). Rights under FERPA transfer from parents to students at age 18 or when entering a postsecondary institution at any age. Consult the website: http://recreg.pages.tcnj.edu/student-privacy-rights for further information. It is vital that all faculty respect the student’s right to privacy and are informed as to what information they may disclose, and what they must not disclose.

Human Resources: HR can answer many employment-related questions for adjunct faculty. See the HR website for adjunct faculty at http://www.tcnj.edu/~hr/newhire/adjuncts.html.

Library: The College library (http://www.tcnj.edu/~library/index.html) is an excellent resource. There are librarians who specialize in each subject and who can direct you to journals and book holdings that may be relevant to your area, and, if desired, assist your class with instruction in library usage. In addition, with your TCNJ faculty ID card, you can borrow books from the libraries at the other state colleges, and any book can be placed on reserve for your courses at your request.
➤Mail and Mailbox: All new faculty members are provided a mailbox in their department. Please check your mailbox prior to class and frequently as all communication that is not emailed will be placed there. Email, however, remains the official communication medium of the College.

➤Non-US Citizens: Adjunct faculty who are not U.S citizens or “Green Card” holders should contact Human Resources with questions about the requirements for them to work at the College.

➤Recreational Facilities: The College has excellent recreational facilities. Use of the aquatic center is free to faculty (http://aquaticcenter.pages.tcnj.edu), while a fee is associated with use of the facilities in the recreation center and wellness center, including indoor tennis and racquetball courts, and a physical enhancement center.

➤Student Issues: Problems may arise with students who seek special consideration. Minor problems should be handled by the instructor, who should document the issues in the event that they escalate or need resolution by outside parties. Serious problems or conflicts should be discussed with your chairperson and/or referred to the dean of your school. In some cases, you may need to consult the Office of Student Life x2201 or Counseling and Psychological Services, x2247. In the event of an emergency after hours please contact Security at x2345 or 911.